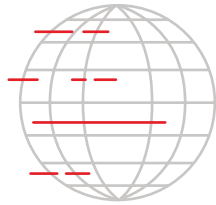
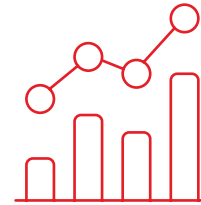


Helping Clients Navigate an Increasingly Complex World



Distinctive Client Insight

Future-focused, with expertise across industries, solution lines and geographies



Advanced Analytical Capabilities

Combined technologies, data, and leading decision science capabilities



Superior Outcomes

New sources of capital and new structures that improve client choice

The combination will deliver:

Four examples of initial categories of client need where the combination will have **tangible and significant impact**:



Navigating New Forms of Volatility

Expand traditional risk management to address long-tail risks.



Rethinking Access to Capital

Offer greater access to capital, unlock value and protect it in novel ways.



Building a Resilient Workforce

Provide solutions for workers to address where, how and when work gets done.



Addressing the Underserved

Create more affordable and scalable products to broaden access to a wider range of recipients.

This once-in-a-generation combination establishes the combined Aon as the firm to help clients navigate today's challenges and together tackle some of the greatest issues facing society.